

		Begin	Hires & Te	erminati	Retirem	Transfers	Transfers			Vacancy	Transfer	Term	Retire	Turnover
Department	Dept. Code	Count	Rehires	ons	ents	In	Out	End Count	Vacancies	Rate	Rate	Rate	Rate	Rate
Animal Welfare	10	146	16	14	2	1	5	142	19	11.8%	5.2%	14.6%	2.1%	16.7%
Aviation	11	196	31	18	7	9	8	203	52	20.4%	6.0%	13.5%	5.3%	18.8%
Econ. Development	12	16	-	-	-	1	-	17	-	0.0%	0.0%	0.0%	0.0%	0.0%
City Clerk	13	29	7	2	1	-	-	33	5	13.2%	0.0%	9.7%	4.8%	14.5%
Community Safety	14	97	27	20	2	6	5	103	33	24.3%	7.5%	30.0%	3.0%	33.0%
Civ. Police OS	15	14	3	1	-	1	-	17	4	19.0%	0.0%	9.7%	0.0%	9.7%
Council Services	17	48	1	2	-	3	-	50	2	3.8%	0.0%	6.1%	0.0%	6.1%
Arts & Culture	23	399	25	21	3	2	7	395	47	10.6%	2.6%	7.9%	1.1%	9.1%
Municipal Develop.	24	261	35	21	8	10	4	273	71	20.6%	2.2%	11.8%	4.5%	16.3%
Finance Admin	25	132	19	16	2	4	6	131	29	18.1%	6.8%	18.3%	2.3%	20.5%
Fire	27	795	30	23	25	3	3	777	63	7.5%	0.6%	4.4%	4.8%	9.2%
Family & Commun.	29	238	22	16	4	16	83	173	88	33.7%	60.6%	11.7%	2.9%	14.6%
Health, Housing & Hmlsns	30	-	13	12	2	91	8	82	23	21.9%	29.3%	43.9%	7.3%	51%
General Services	22	209	29	26	1	7	19	199	30	13.1%	14.0%	19.1%	0.7%	19.9%
Senior Affairs	32	204	26	22	3	6	10	201	34	14.5%	7.4%	16.3%	2.2%	18.5%
Legal	34	58	12	12	-	-	7	51	9	15.0%	19.3%	33.0%	0.0%	33.0%
Tech. & Innovation	36	126	13	5	2	-	4	128	20	13.5%	4.7%	5.9%	2.4%	8.3%
Mayor's Office	38	6	-	-	-	-	-	6	-	0.0%	0.0%	0.0%	0.0%	0.0%
CAO Office	39	16	2	2	-	2	-	18	-	0.0%	0.0%	17.6%	0.0%	17.6%
Internal Audit	41	6	1	-	-	-	1	6	2	25.0%	25.0%	0.0%	0.0%	0.0%
Inspector General	42	4	-	-	-	-	-	4	-	0.0%	0.0%	0.0%	0.0%	0.0%
Parks & Rec	45	293	37	36	10	3	9	278	112	28.7%	4.7%	18.9%	5.3%	24.2%
Human Resources	47	39	3	1	3	4	-	42	5	10.6%	0.0%	3.7%	11.1%	14.8%
Planning	49	175	18	17	2	3	5	172	30	14.9%	4.3%	14.7%	1.7%	16.4%
Police	51	1,587	186	123	43	7	6	1,608	375	18.9%	0.6%	11.5%	4.0%	15.6%
Solid Waste	54	462	97	78	7	14	9	479	63	11.6%	2.9%	24.9%	2.2%	27.1%
Environ. Health	56	65	7	11	2	7	2	64	20	23.8%	4.7%	25.6%	4.7%	30.2%
Transit	57	386	48	51	17	9	9	366	195	34.8%	3.6%	20.3%	6.8%	27.1%
City Support	77	18	-	1	-	7	5	19	-	0.0%	40.5%	8.1%	0.0%	8.1%
Total		6,025	708	551	146	216	215	6,037	1,331	18.1%	5.3%	13.7%	3.6%	17.3%